

JOHNSON CONTROLS INTERNATIONAL PLC  
ONE ALBERT QUAY  
CORK, IRELAND



**SCAN TO  
VIEW MATERIALS & VOTE**



**VOTE BY INTERNET - [www.proxyvote.com](http://www.proxyvote.com) or scan the QR Barcode above**

Use the Internet to transmit your voting instructions and for electronic delivery of information up until 11:59 P.M. Eastern Time on March 3, 2026 for shares held in a Plan. Have your proxy card in hand when you access the web site and follow the instructions to obtain your records and to create an electronic voting instruction form.

**ELECTRONIC DELIVERY OF FUTURE PROXY MATERIALS**

If you would like to reduce the costs incurred by our company in mailing proxy materials, you can consent to receiving all future proxy statements, proxy cards and annual reports electronically via e-mail or the Internet. To sign up for electronic delivery, please follow the instructions above to vote using the Internet and, when prompted, indicate that you agree to receive or access proxy materials electronically in future years.

**VOTE BY PHONE - 1-800-690-6903**

Use any touch-tone telephone to transmit your voting instructions up until 11:59 P.M. Eastern Time on March 3, 2026 for shares held in a Plan. Have your proxy card in hand when you call and then follow the instructions.

**VOTE BY MAIL**

Mark, sign and date your proxy card and return it in the postage-paid envelope we have provided or return it to Vote Processing, c/o Broadridge, 51 Mercedes Way, Edgewood, NY 11717.

TO VOTE, MARK BLOCKS BELOW IN BLUE OR BLACK INK AS FOLLOWS:

V82496-Z91801-P42644

KEEP THIS PORTION FOR YOUR RECORDS  
DETACH AND RETURN THIS PORTION ONLY

**THIS PROXY CARD IS VALID ONLY WHEN SIGNED AND DATED.**

**JOHNSON CONTROLS INTERNATIONAL PLC**

**Ordinary Business**

The Board of Directors recommends that you vote **FOR** each director nominee included in Proposal No. 1, **FOR** proposals No. 2a, 2b, 3, 4, 5, 6 and 7:

1. By separate resolutions, to elect the following individuals as Directors for a period of one year, expiring at the end of the Company's Annual General Meeting of Shareholders in 2027:

**Nominees:**

**For Against Abstain**

1a. Timothy M. Archer

☐ ☐ ☐

1b. Jean Blackwell

☐ ☐ ☐

1c. Pierre Cohade

☐ ☐ ☐

1d. W. Roy Dunbar

☐ ☐ ☐

1e. Gretchen R. Haggerty

☐ ☐ ☐

1f. Ayesha Khanna

☐ ☐ ☐

1g. Seetarama (Swamy) Kotagiri

☐ ☐ ☐

1h. Jorgen Tinggren

☐ ☐ ☐

1i. Mark Vergnano

☐ ☐ ☐

1j. Joakim Weidemanis

☐ ☐ ☐

1k. John D. Young

☐ ☐ ☐

- 2.a To ratify the appointment of PricewaterhouseCoopers LLP as the independent auditors of the Company.

☐ ☐ ☐

- 2.b To authorize the Audit Committee of the Board of Directors to set the auditors' remuneration.

**For Against Abstain**  
☐ ☐ ☐

**Special Business**

3. To authorize the Company and/or any subsidiary of the Company to make market purchases of Company shares.

☐ ☐ ☐

4. To determine the price range at which the Company can re-allot Shares that it holds as treasury shares (Special Resolution).

☐ ☐ ☐

5. To approve, in a non-binding advisory vote, the compensation of the named executive officers.

☐ ☐ ☐

6. To approve the Directors' authority to allot shares up to approximately 20% of issued share capital.

☐ ☐ ☐

7. To approve the waiver of statutory preemption rights with respect to up to 20% of the issued share capital (Special Resolution).

☐ ☐ ☐

**Yes No**  
☐ ☐

Please indicate if you plan to attend this meeting.

Please sign exactly as your name(s) appear(s) hereon. When signing as attorney, executor, administrator, or other fiduciary, please give full title as such. Joint owners should each sign personally. All holders must sign. If a corporation or partnership, please sign in full corporate or partnership name by authorized officer.

Signature [PLEASE SIGN WITHIN BOX] Date

Signature (Joint Owners) Date

**ADMISSION TICKET**  
**2026 Annual General Meeting**  
**of**  
**Shareholders of**  
**Johnson Controls International plc**  
**March 4, 2026**  
**3:00 PM, Local Time**

**The Merrion Hotel**  
**24 Upper Merrion Street**  
**Dublin 2, Ireland**

**Important Notice Regarding the Availability of Proxy Materials for the Annual General Meeting:**

The Combined Notice and Proxy Statement, Annual Report, Irish Statutory Accounts and Non-Financial Disclosure Report are or will be available at [www.proxyvote.com](http://www.proxyvote.com).

V82497-Z91801-P42644

**JOHNSON CONTROLS INTERNATIONAL PLC**  
**THIS PROXY IS SOLICITED ON BEHALF OF THE BOARD OF DIRECTORS**

The undersigned hereby appoint(s) Joakim Weidemanis and John Donofrio, or either of them, as proxies, each with full power of substitution, and hereby authorize(s) them to represent and to vote all of the Ordinary Shares of Johnson Controls International plc that the shareholder(s) is/are entitled to vote at the Annual General Meeting of Shareholders to be held at 3:00 p.m., local time on Wednesday, March 4, 2026 at The Merrion Hotel, 24 Upper Merrion Street, Dublin 2, Ireland, and any adjournment or postponement thereof, as indicated on the reverse side of this proxy card with respect to the proposals set forth in the proxy statement and, in their discretion, upon any matter that may properly come before the meeting or any adjournment of the meeting.

**THIS PROXY, WHEN PROPERLY EXECUTED, WILL BE VOTED AS DIRECTED BY THE SHAREHOLDER(S). IF NO SUCH DIRECTIONS ARE MADE, THIS PROXY WILL BE VOTED IN ACCORDANCE WITH THE RECOMMENDATIONS OF THE BOARD OF DIRECTORS.**

**IF YOU ARE NOT VOTING ON THE INTERNET OR BY TELEPHONE, PLEASE MARK, SIGN, DATE AND RETURN THIS PROXY CARD PROMPTLY USING THE ENCLOSED REPLY ENVELOPE.**

**PLEASE MARK YOUR VOTES IN THE CORRESPONDING BOXES ON THE REVERSE SIDE**

1. By separate resolutions, to elect the individuals as Directors for a period of one year, expiring at the end of the Company's Annual General Meeting of Shareholders in 2027.
2. To ratify the appointment of PricewaterhouseCoopers LLP as the independent auditors of the Company and to authorize the Audit Committee of the Board of Directors to set the auditors' remuneration.
3. To authorize the Company and/or any subsidiary of the Company to make market purchases of Company shares.
4. To determine the price range at which the Company can re-allot shares that it holds as treasury shares (Special Resolution).
5. To approve, in a non-binding advisory vote, the compensation of the named executive officers.
6. To approve the Directors' authority to allot shares up to approximately 20% of issued share capital.
7. To approve the waiver of statutory preemption rights (Special Resolution).